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ADMM-13.1
memo for the record

DD/S&T 3772-69
24 September 1969

MEMORANDUM FOR THE RECORD

SUBJECT: Proposed Research Development and Engineering
Program Structure

REFERENCE: DD/S&T 3632-69, same subject, dated 15 Sept 1969

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1. Upon reading attachment A to the reference, it seemed to me that our project listings and their position in the RD&E Program Structure would disappear. This seemed so because, in some elements, there are three levels below the element whereas there used to be only one. That one level (subelement level) was where we put our projects in the old structure. I asked [] if this really was the intent and the effect of the proposed RD&E structure.

2. They assured me that the RD&E Program Structure would be published in the Combined Program Call only down to the element level. The terminology below element level will be determined by the R&D Panel. They hope this determination will be made at the 24 September meeting.

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3. According to [] we will be able to list our projects (in the terminology agreed to by the R&D Panel) at the same structure level we have used up to now. The essential point to be made is that entries below the element level will be identified consistently throughout the Agency in both terminology and content. With this point we can have no argument; in fact, we should support it.

4. To explain this process, let us take the element, Electromagnetic, under the subcategory Collection. The first entry at the subelement level is ELINT and under that are four subdivisions two of which are further subdivided into three parts. In theory at least, this would require us in this element to have sub-subprojects and subprojects before we get to our old project level. In fact, however, by combining the three levels

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under this element in proper terminology, we can maintain our project position as we have up to now, and still provide the data desired in the new structure. Project titles would be as follows:

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- a.
- b.
- c.
- d.



5. As a general rule, we might expect that there will be more projects under the new structure than there were in the past. A cursory check shows that this will not always be true. For example, under the Electromagnetic element referred to above we now have 17 projects; under the new system we will have only eight.

6. Under the new structure, we will probably lose some current project identities, e.g., [redacted] etc. We now can find total [redacted] costs either manually or by machine, if we wish. Under the new system, these projects as single entities will usually disappear. The question now is, "Which do we value more in the R&D Program, the identity and costs pertaining thereto of projects which are largely operations-oriented, or a new identification of classes of work?" My own view is that the new structure will give us more valuable information over a longer period of time.

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7. Assuming that we can use projects as described above by [redacted] we should be able to fit them into CIS. The major change will be in project names. Also, we can accommodate this change in the FAN system, providing we are allowed to use a single FAN number at the project level. Even if the FAN number is used to depict information at the third subelement level, this should pose no problem as long as we select FAN account titles at the project level.

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8. In the next program call and in preparation for the next budget call, we will have to provide a crosswalk to go from the last year of the old system to the first year of the new system. There will undoubtedly be many PAN number changes.

9. [] said that we probably would not change to the new structure until FY 1971; however, this ignores the "comparability" required in the budget submission. Even though we are obligating money in FY 1970 under the old structure, we will have to list FY 70 obligations (and FY 1969) in the new system when we submit the new program call. In the FY 1972 office estimates, we will have to show the FY 1970 expenditures in the new structure. [] is preparing, in coordination with the offices, FY 1969 contract data and FY 1970 and FY 1971 estimates of contract data under the new structure.

10. In the meantime, I asked if they had read para 5 of [] memorandum, which suggests that a separate R&D Program be written within the R&D Panel and that (by implication, at least) there would be no RD&E category in any directorate submission. I got the impression that they didn't care how the information arrived in O/PPS as long as it was sufficient for their purpose. It seems, therefore, that if there is a problem, it is ours. I strongly recommend that any RD&E category submission from this directorate be included in the total directorate program. I have no objection to and, in fact, encourage arranging the R&D submission to suit the R&D Coordinator even if it takes a different form than any of the other office submissions.

11. This memorandum was coordinated with [] and []

Chief
Plans and Programs Branch

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